

Answers, Custom Fit.

# **ORIX** Corporation

Second Quarter Consolidated Financial Results For the Six-Month Period Ended September 30, 2017

Makoto Inoue President & CEO

Kazuo Kojima Deputy President & CFO

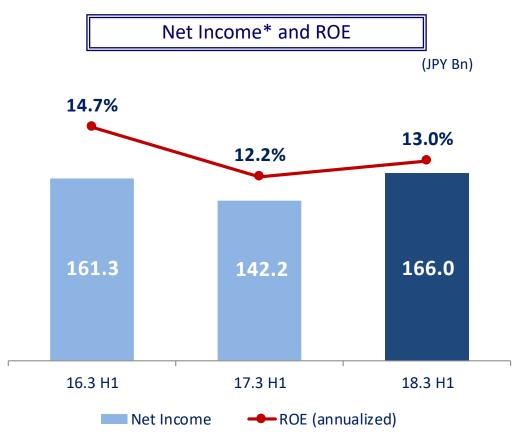
October 31, 2017

(TSE: 8591; NYSE: IX)

# Overview (1)



- ✓ 166.0bn yen in net income, up by 17% YoY
- ✓ Annualized ROE at 13.0%

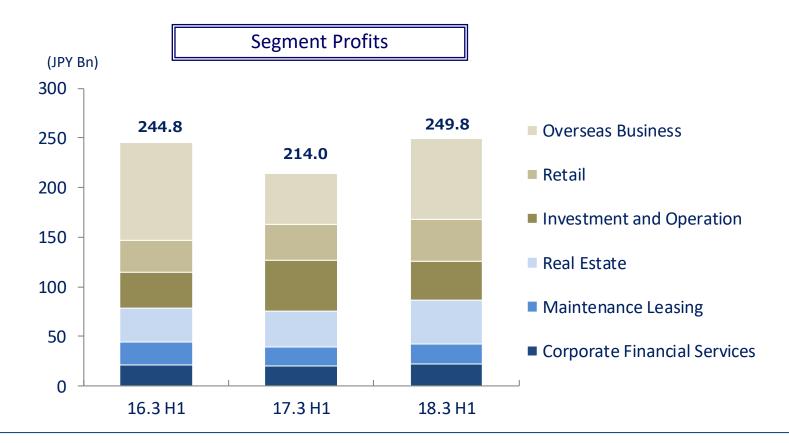


\*Net Income refers to Net Income Attributable to ORIX Corporation Shareholders

# Overview (2)

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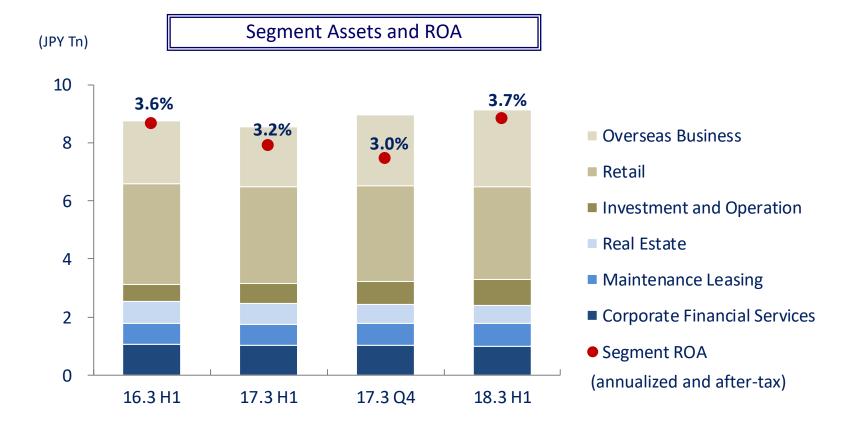
- ✓ Segment profits at 249.8bn yen, up by 17% YoY
- ✓ Significant growth in Overseas Business, Real Estate and Retail
- ✓ Corporate Financial Services and Maintenance Leasing performed steadily
- ✓ Decreased in Investment and Operation due to the absence of the large exit gain



# Overview (3)



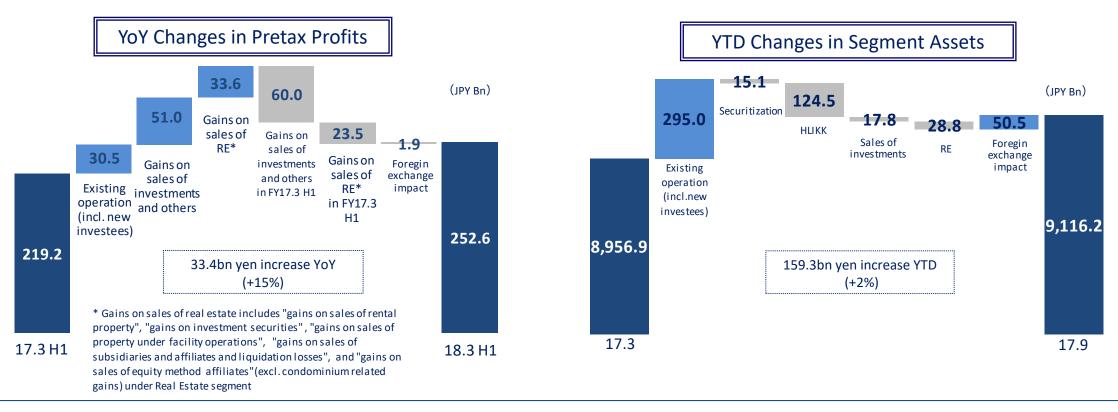
- ✓ Segment assets at 9,116.2bn yen, up by 2% YTD
- ✓ Increased in Overseas Business, Investment and Operation and Maintenance Leasing
- ✓ Decreased in Retail assets due to the sale of investment securities by ORIX Life Insurance (OLI) as well as run-off in HLIKK



# **Overview (4)**



- Pretax profits: 33.4bn yen increase YoY (+15%)
  - Positive contribution to the existing operation from aircraft and ship-related, concession, asset management, environment and energy and banking business
  - ✓ Gain on sales remained at similar level to FY17.3 H1
- Segment assets: 159.3bn yen increase YTD (+2%)
  - ✓ Increased in aircraft and ship-related, environment and energy and banking business in existing operation

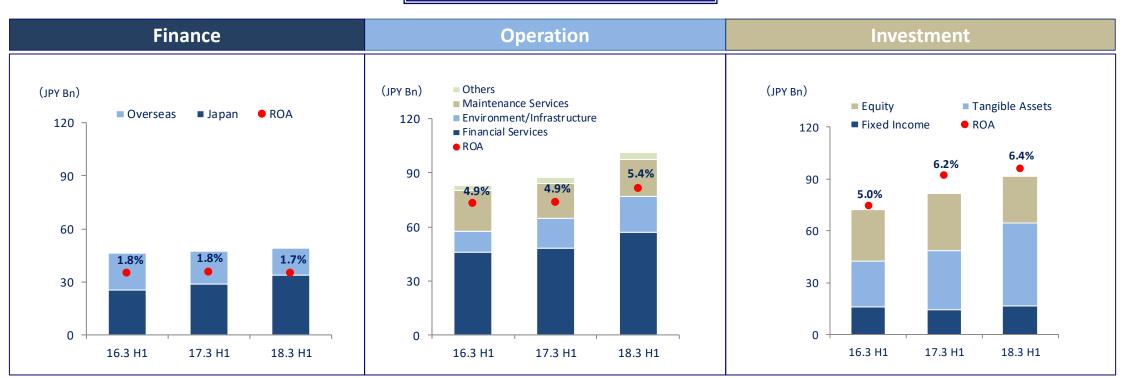


### **Performance in Three Categories**

See P.41 for details on the three categories



- Operation: Profit growth in Robeco and contribution by BFIM
   Good performance in concession business, environment and energy business
- ✓ Investment: Strong profit growth in aircraft and ship-related business



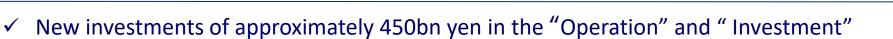
Segment Profits (3 Categories)

(\*1) FY16.3 H1 Segment Profits in Operation excludes capital gains/valuation gains (c. 39.6bn yen) associated with the IPO of Houlihan Lokey and ordinary profit/loss contribution from HLIKK

(\*2) FY17.3 H1 Segment Profits in Operation excludes ordinary profit/loss contribution from HLIKK

(\*3) FY18.3 H1 Segment Profits in Operation excludes capital gain from the sale of Houlihan Lokey shares and ordinary profit/loss contribution from HLIKK

### **FY18.3 H1 Key Achievements**



- ✓ Maintain solid investment pipeline
- ✓ Leverage outcome in various business areas for future growth

| Environment and<br>Energy    | <ul> <li>Mega solar power generation making good progress (as of the end of September, 990MW of capacity secured, of which 650MW already in operation)</li> <li>Investment in geothermal power generation company Ormat (22.1%, approx.70bn yen)</li> </ul> |
|------------------------------|---|
| Concession                   | <ul> <li>Consortium formed by ORIX, VINCI Airports and Kansai Airports acquired the operating rights of Kobe<br/>Airport</li> </ul>   |
| Americas                     | <ul> <li>Additional acquisition of transportation infrastructure service company (Beth's Barricades) and<br/>commercial mortgage banker (Lancaster Pollard)</li> </ul>  |
| PE Investment in<br>Japan    | <ul> <li>Acquisition : information processing service business</li> <li>Exit : liquor wholesale business</li> </ul>   |
| Aircraft related<br>Business | <ul> <li>Purchase 44 aircraft (incl. JV investment)</li> <li>Plan to purchase total 70 aircraft in FY18.3 (mainly narrow body)</li> </ul>   |

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### **Management Targets from FY2019.3**

| Profit Growth                 | Annual net income growth at between 4-8% |  |  |  |  |
|-------------------------------|--|--|--|--|--|
| Capital Efficiency            | ROE above 11%                            |  |  |  |  |
| <b>Financial Soundness</b>    | Maintain single A credit rating          |  |  |  |  |
| ERM with global best practice |  |  |  |  |  |

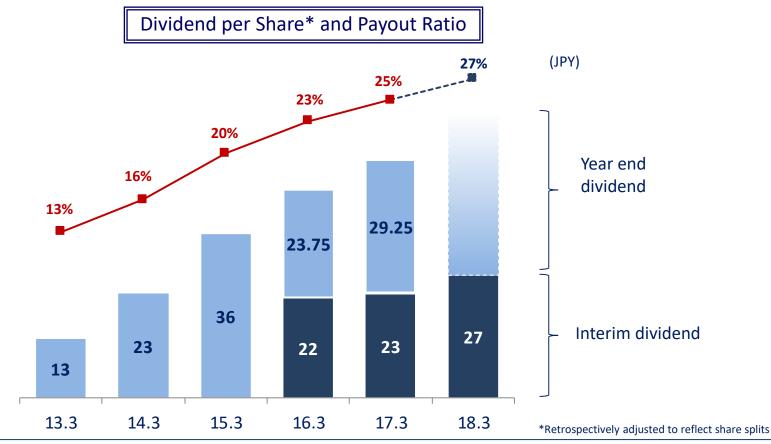
### **Shareholders returns policy**

- Dividend payout ratio target at 27%
- Share buyback as proactive capital management

### **Dividends and Payout Ratio**

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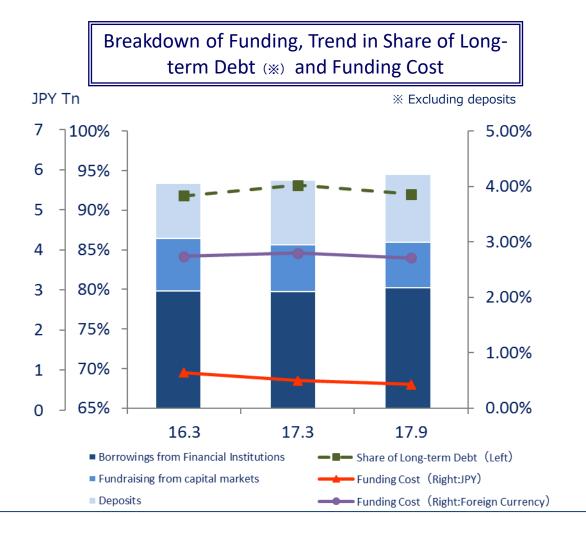
- ✓ Interim dividend at 27 yen per share, up by 17% YoY
- ✓ Dividend payout ratio at 27% for FY18.3
- ✓ Maintain the optimal balance between investment opportunities for sustainable future profit growth and stable dividend growth

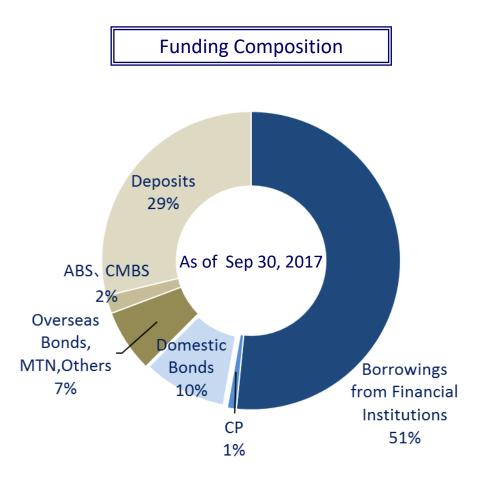


## Financials (1) Funding Structure

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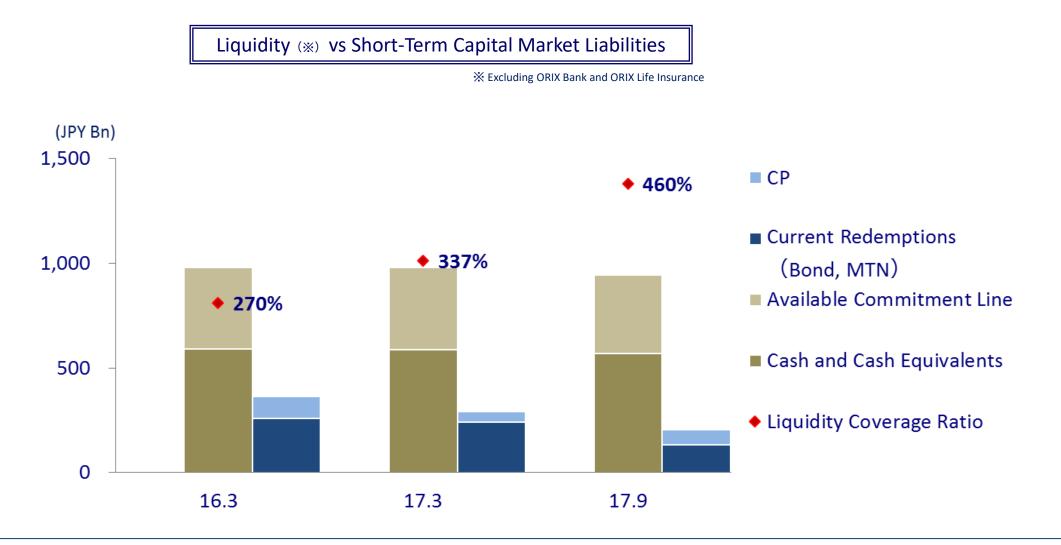
- ✓ Lengthening and stabilization of funding
- ✓ Funding cost control







### ✓ Maintained high level of liquidity



## **Financials (3)** Bond Issuances and Maturity Ladder



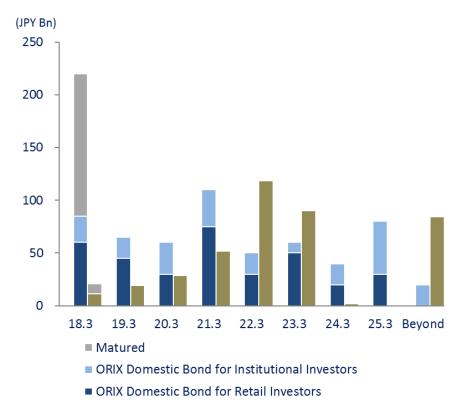
✓ Promote diversification on funding sources

#### Issued bonds in right market by appropriate currency to support business development

#### Bonds issued in FY2018.3 H1

|                             | Issued             | Amount        | :              | Term<br>(year) | Issued to               | Coupon |
|-----------------------------|--------------------|---------------|----------------|----------------|-------------------------|--------|
| ORIX /Domestic Bond         |                    |               |                | (year)         |                         |        |
| #190                        | May 1, 2017        |               | JPY 20.0 bil   | 5              | Retail Investors        | 0.150% |
| #191                        | April 20, 2017     |               | JPY 10.0 bil   | 5              | Institutional Investors | 0.150% |
| #192                        | June 22, 2017      |               | JPY 30.0 bil   | 5              | Retail Investors        | 0.150% |
| #193                        | September 14, 2017 |               | JPY 10.0 bil   | 7              | Institutional Investors | 0.260% |
| L                           |                    |               | JPY 70.0 bil   |                |                         |        |
| ORIX /Domestic Bond         |                    |               |                |                |                         |        |
| U.S.Dollars                 | July 18, 2017      | USD 750mil    | (JPY 84.5 bil) | 5              | Institutional Investors | 2.900% |
| U.S.Dollars                 | July 18, 2017      | USD 500mil    | (JPY 56.4 bil) | 10             | Institutional Investors | 3.700% |
| l                           |                    |               | JPY 140.9 bil  |                | ·                       |        |
| Local Subsidiary/Bond • MTN | l                  |               |                |                |                         |        |
| Korea Won Bond              | April 11, 2017     | KRW 10,000mil | (JPY 1.0 bil)  | 2              | Institutional Investors | 1.961% |
| Korea Won Bond              | April 11, 2017     | KRW 20,000mil | (JPY 2.0 bil)  | 5              | Institutional Investors | 2.518% |
| India Rupee Bond            | April 26, 2017     | INR 1,000mil  | (JPY 1.7 bil)  | 2              | Institutional Investors | 8.100% |
| Malaysia Ringgit MTN        | May 5, 2017        | MYR 45mil     | (JPY 1.2 bil)  | 2              | Institutional Investors | 4.300% |
| Korea Won Bond              | June 8, 2017       | KRW 10,000mil | (JPY 1.0 bil)  | 2              | Institutional Investors | 1.941% |
| Korea Won Bond              | June 8, 2017       | KRW 10,000mil | (JPY 1.0 bil)  | 5              | Institutional Investors | 2.477% |
| Korea Won Bond              | July 31, 2017      | KRW 10,000mil | (JPY 1.0 bil)  | 3              | Institutional Investors | 2.215% |
| Korea Won Bond              | July 31, 2017      | KRW 10,000mil | (JPY 1.0 bil)  | 5              | Institutional Investors | 2.574% |
| India Rupee Bond            | August 1, 2017     | INR 1,000mil  | (JPY 1.7 bil)  | 3              | Institutional Investors | 7.800% |
| Korea Won Bond              | August 3, 2017     | KRW 10,000mil | (JPY 1.0 bil)  | 3              | Institutional Investors | 2.225% |
| Korea Won Bond              | September 20, 2017 | KRW 20,000mil | (JPY 2.0 bil)  | 3              | Institutional Investors | 2.294% |
| India Rupee Bond            | September 21, 2017 | INR 1,000mil  | (JPY 1.7 bil)  | 3              | Institutional Investors | 7.700% |
|                             |                    |               | JPY 16.3 bil   |                |                         |        |

#### Maturity Ladder (As of Sep 30,2017)



ORIX Overseas Bond / Local Subsidiary Bond, MTN / Others

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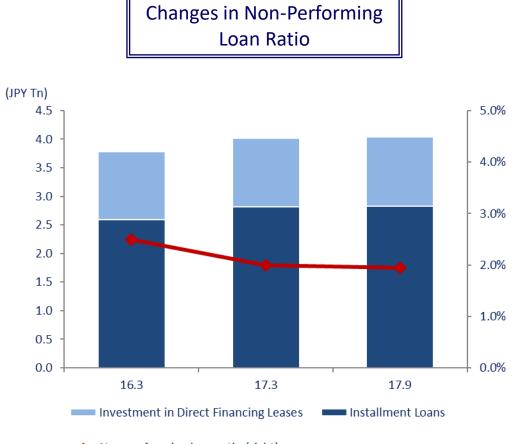


#### ✓ Non-performing loan ratio continues to improve

Coverage Ratio of Loans Individually Evaluated for Impairment

| (JPY Bn)   | 16.3  | 17.3  | 17.9   |
|--|-------|-------|--------|
| Loans individually evaluated<br>for impairment (a) | 73.6  | 59.0  | 54.7   |
| Estimated collectable amount                       | 51.1  | 39.0  | * 36.9 |
| Amount covered by collaterals such as real estate  | 40.6  | 31.6  | 30.0   |
| Coverage (b)                                       | 63.1  | 51.7  | 47.9   |
| Amount covered by collaterals such as real estate  | 40.6  | 31.6  | 30.0   |
| Valuation Allowance (Provision)                    | 22.5  | 20.1  | 17.9   |
| Coverage ratio (b)/(a)                             | 85.8% | 87.5% | 87.4%  |

• The amount consists of loans individually evaluated for impairment which is covered by collaterals such as real estate (JPY 30.0Bn), and receivable which cashflow is expected to be collected other than collateral disposal (JPY 6.9Bn).





FY18.3 H1 net income achieved at 166.0bn yen, up 17% YoY, annualized ROE at 13.0%

**Steady progress in various investments for further growth** 

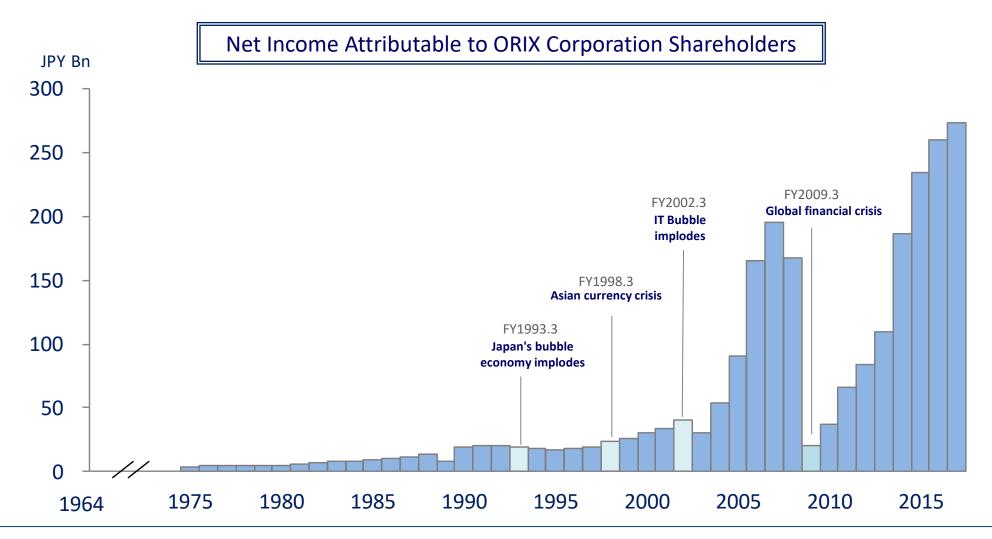
**Optimal balance between sustainable growth and shareholders returns** 



# Appendix

# ORIX

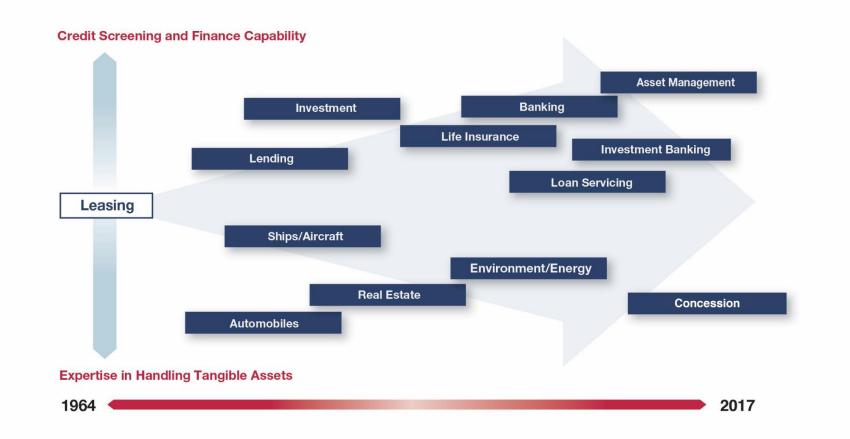
#### ✓ ORIX has achieved 52 years of sustained, profitable growth



### **About ORIX** Evolving and Dynamic Portfolio



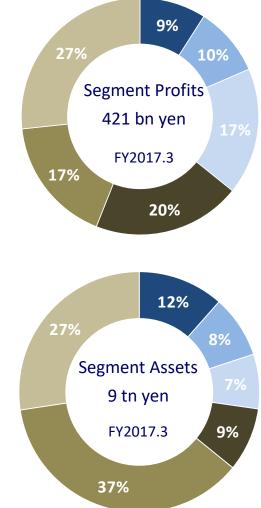
### ✓ ORIX will continue to enhance our experience in finance and tangible assets as we synergistically expand our businesses





#### Our highly diversified company contains many complementary businesses, providing ample opportunity for synergies and knowledge sharing

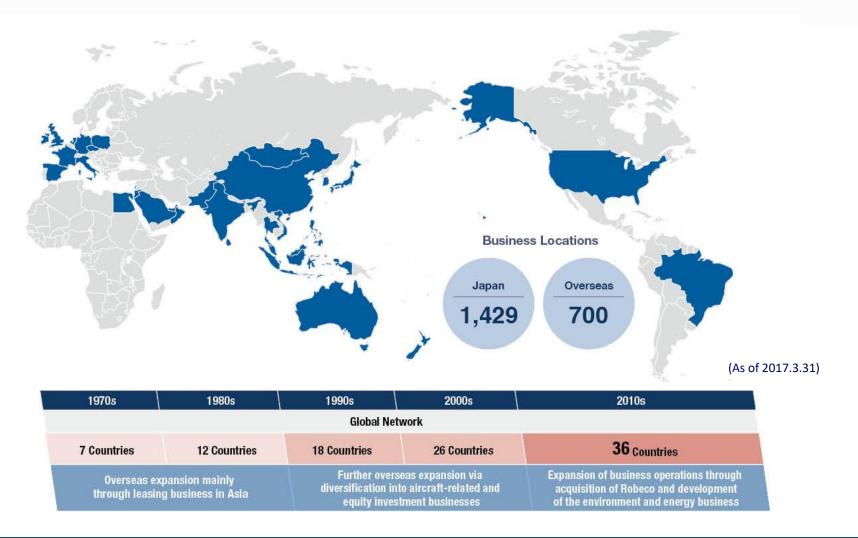
| Corporate Financial<br>Services | Loan, Leasing, Fee businesses   |
|---------------------------------|---|
| Maintenance Leasing             | Automobile leasing and rentals, Car sharing, Test and measurement instruments and IT-related equipment rentals and leasing  |
| Real Estate                     | Real estate development and rental, facility operation, REIT asset management, and real estate investment advisory services |
| Investment and<br>Operation     | Environment and energy business, Principal investment and Loan servicing, Concession  |
| Retail                          | Life insurance, Banking, Card Ioan  |
| Overseas Business               | Leasing, Loan, Bond investment, Asset management, Aircraft and Ship-related operations                                      |



### About ORIX Global Network

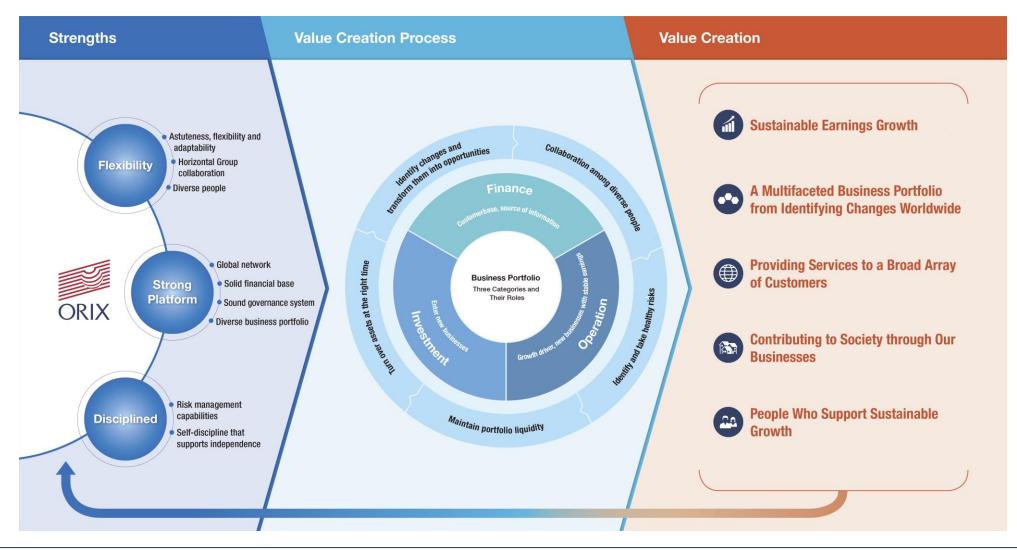


#### ✓ ORIX has spread its business globally by expanding operations in 36 countries and regions worldwide





#### ✓ Contribute to society by identifying changes in society and markets to create new value





|  | FY16.3   | FY17.3   | 17.3 H1  | 18.3 H1  | Change<br>(YoY) |
|--|----------|----------|----------|----------|-----------------|
| Total Revenues   | 2,369.2  | 2,678.7  | 1,221.1  | 1,517.8  | 124%            |
| Net Income *1  | 260.2    | 273.2    | 142.2    | 166.0    | 117%            |
| Segment Assets   | 8,972.4  | 8,956.9  | 8,536.2  | 9,116.2  | 107%            |
| Total Assets   | 10,992.9 | 11,231.9 | 10,782.7 | 11,426.0 | 106%            |
| Shareholders' Equity                                     | 2,310.4  | 2,507.7  | 2,365.0  | 2,610.7  | 110%            |
| Shareholders' Equity Ratio                               | 21.0%    | 22.3%    | 21.9%    | 22.8%    | +0.9%           |
| ROE  | 11.7%    | 11.3%    | 12.2%    | 13.0%    | 0.8%            |
| Return on Segment Assets (ROA)                           | 2.87%    | 3.05%    | 3.25%    | 3.67%    | 0.42%           |
| D/E Ratio  |          |          |          |          |                 |
| (Short and Long-Term Debt+Deposits)/Shareholders' Equity | 2.5x     | 2.3x     | 2.3x     | 2.3x     | 0.0x            |
| (Short and Long-Term Debt)/Shareholders' Equity          | 1.9x     | 1.7x     | 1.7x     | 1.6x     | -0.1x           |

\*1 Net Income Attributable to ORIX Corporation Shareholders



|                              | FY16.3 | FY17.3 | 17.3 H1 | 18.3 H1 | Change<br>(YoY) |  |  |
|------------------------------|--------|--------|---------|---------|-----------------|--|--|
| Corporate Financial Services | 42.4   | 38.0   | 19.9    | 22.0    | 111%            |  |  |
| Maintenance Leasing          | 42.9   | 39.8   | 19.7    | 20.4    | 104%            |  |  |
| Real Estate                  | 42.9   | 72.8   | 35.4    | 44.0    | 124%            |  |  |
| Investment and Operation     | 57.2   | 85.0   | 52.0    | 38.9    | 75%             |  |  |
| Retail                       | 51.8   | 72.9   | 35.5    | 43.0    | 121%            |  |  |
| Overseas Business            | 142.9  | 112.3  | 51.5    | 81.4    | 158%            |  |  |
| Total Segment Profits        | 380.1  | 420.8  | 214.0   | 249.8   | 117%            |  |  |



|                              | 16.3    | 17.3    | 16.9    | 17.9    | Change<br>(YTD) |
|------------------------------|---------|---------|---------|---------|-----------------|
| Corporate Financial Services | 1,049.9 | 1,032.2 | 1,034.4 | 1,001.5 | 97%             |
| Maintenance Leasing          | 731.3   | 752.5   | 724.2   | 782.5   | 104%            |
| Real Estate                  | 739.6   | 657.7   | 705.1   | 628.9   | 96%             |
| Investment and Operation     | 704.2   | 768.7   | 695.8   | 863.6   | 112%            |
| Retail                       | 3,462.8 | 3,291.6 | 3,325.4 | 3,209.1 | 97%             |
| Overseas Business            | 2,284.7 | 2,454.2 | 2,051.5 | 2,630.5 | 107%            |
| Total Segment Assets         | 8,972.4 | 8,956.9 | 8,536.2 | 9,116.2 | 102%            |

|  | FY16.3 | FY17.3 | 17.3 H1 | 18.3 H1 | Change<br>(YoY) |
|--|--------|--------|---------|---------|-----------------|
| Finance revenues   | 200.9  | 200.6  | 96.6    | 106.5   | 110%            |
| Gains on investment securities and dividends             | 35.8   | 30.3   | 15.2    | 20.5    | 135%            |
| Operating leases   | 128.8  | 155.1  | 74.8    | 72.7    | 97%             |
| Life insurance premiums and related investment income    | 68.1   | 95.8   | 44.3    | 49.5    | 112%            |
| Sales of goods and real estate                           | 85.8   | 86.5   | 43.2    | 37.0    | 86%             |
| Services income  | 289.8  | 286.6  | 145.0   | 158.5   | 109%            |
| Gross Profits*1  | 809.2  | 854.9  | 419.1   | 444.7   | 106%            |
| Interest expense   | 72.8   | 72.9   | 35.3    | 37.9    | 107%            |
| Selling, general and administrative expenses             | 422.7  | 418.7  | 203.7   | 209.3   | 103%            |
| Provisions/Impairments                                   | 29.7   | 38.4   | 14.4    | 9.9     | 69%             |
| Other (income) and expense, net                          | -3.7   | -4.4   | -0.7    | -1.5    | -               |
| Operating Income   | 287.7  | 329.2  | 166.3   | 189.0   | 114%            |
| Equity in Net Income of Affiliates                       | 45.7   | 26.5   | 15.8    | 38.6    | 245%            |
| Gains on Sales of Subsidiaries and Affiliatesetc         | 57.9   | 69.2   | 37.1    | 25.0    | 67%             |
| Income before Income Taxes                               | 391.3  | 425.0  | 219.2   | 252.6   | 115%            |
| Net Income Attributable to ORIX Corporation Shareholders | 260.2  | 273.2  | 142.2   | 166.0   | 117%            |

\*1 Each revenue component deducted with corresponding costs and expenses

# Appendix (5) Funding



|  |         |         |         |         | (JPY Bn)        |
|--|---------|---------|---------|---------|-----------------|
| Funding                                      | 16.3    | 17.3    | 16.9    | 17.9    | Change<br>(YoY) |
| СР   | 102.4   | 50.1    | 14.0    | 71.2    | 57.2            |
| Borrowings from Financial Institutions       | 2,970.6 | 2,958.2 | 2,769.1 | 3,044.4 | 275.3           |
| Bonds / MTN                                  | 938.1   | 885.1   | 942.5   | 972.1   | 29.6            |
| Deposits                                     | 1,398.5 | 1,614.6 | 1,490.2 | 1,698.4 | 208.2           |
| ABS, CMBS                                    | 275.5   | 245.1   | 288.3   | 115.6   | -172.7          |
| Short-term Debt, Long-term Debt and Deposits | 5,685.0 | 5,753.1 | 5,504.1 | 5,901.6 | 397.5           |
| Share of Long-Term Debt                      | 92%     | 93%     | 95%     | 92%     | -3%             |

| Liquidity (excl. ORIX Bank, ORIX Life Insurance) | 16.3  | 17.3  | 16.9    | 17.9  | Change<br>(YoY) |
|--|-------|-------|---------|-------|-----------------|
| Cash and Cash Equivalents (1)                    | 588.7 | 586.6 | 662.4   | 567.8 | -94.6           |
| Available Commitment Line (2)                    | 389.9 | 394.0 | 356.3   | 376.4 | 20.1            |
| Liquidity (1+2)                                  | 978.6 | 980.6 | 1,018.8 | 944.2 | -74.6           |
| Marketable Short-term Debt (3) *1                | 362.3 | 290.9 | 349.2   | 205.3 | -143.9          |
| Liquidity Coverage Ratio (1+2)/(3)               | 270%  | 337%  | 292%    | 460%  | 168%            |

| Funding Costs (including Deposits) | FY16.3 | FY17.3 | 17.3 H1 | 18.3 H1 | Change<br>(YoY) |
|------------------------------------|--------|--------|---------|---------|-----------------|
| Domestic Currency                  | 0.64%  | 0.50%  | 0.53%   | 0.43%   | -0.10%          |
| Foreign Currency                   | 2.74%  | 2.80%  | 2.75%   | 2.71%   | -0.04%          |

\*1 Marketable Short-term Debt is the total of bonds and MTN expected to reach maturity within 1 year and the balance of CP.

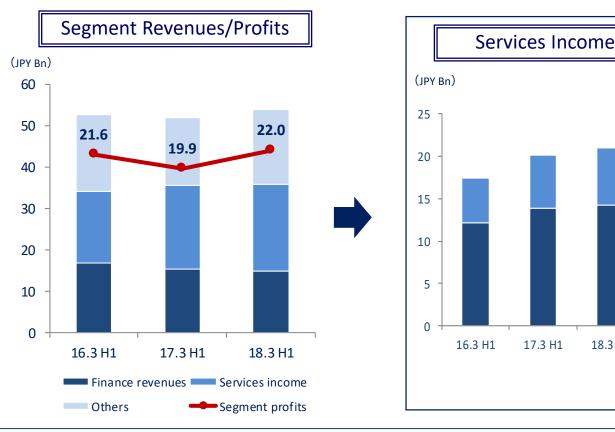


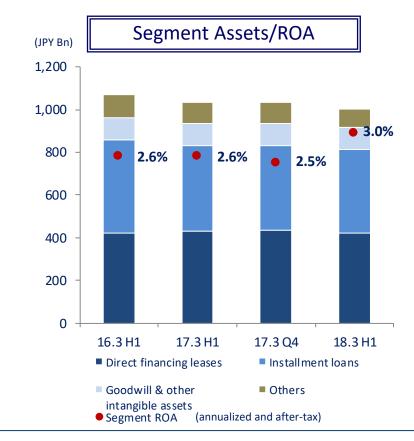
# **Segment Performance**

## **Segment Performance (1)** Corporate Financial Services



- Segment profits: 22.0bn yen, up by 2.2bn yen YoY (+11%)
  - ✓ Increase in services income YoY
  - ✓ Gains on sales of investment securities and shares of affiliates were recognized
- Segment assets: 1,001.5bn yen, down by 30.7bn yen YTD (▲ 3%)
  - ✓ Installment loan balance decreased





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18.3 H1

## **Segment Performance (1)** Corporate Financial Services

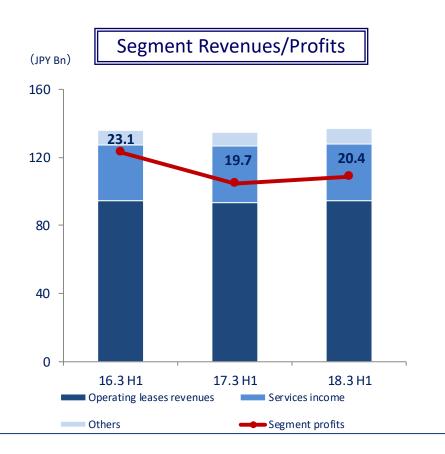


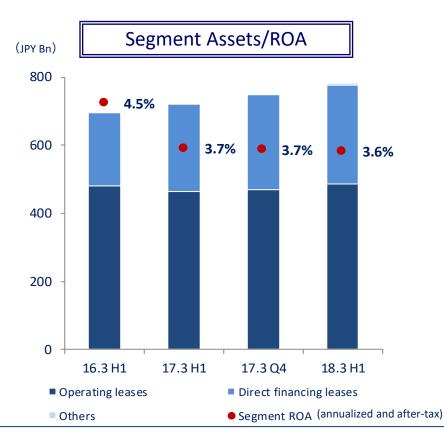
#### FY16.3 FY17.3 17.3 H1 18.3 H1 Change (YoY) 30.2 15.5 96% 34.2 14.9 Finance revenues **Operating leases** 25.5 25.6 12.2 11.5 94% Services income 35.7 40.6 20.1 20.9 104% Sales of goods and real estate and others 11.7 6.6 4.2 6.6 158% **Segment Revenues** 107.2 103.0 52.0 54.0 104% Segment Expenses 65.5 68.0 33.9 34.1 101% **Segment Profits** 42.4 38.0 19.9 22.0 111% **Investment in Direct Financing Leases** 431.6 433.9 430.8 423.9 Installment Loans 411.8 398.6 401.4 387.4 **Segment Assets** 1,049.9 1,032.2 1,034.4 1,001.5 ROA 2.59% 2.50% 2.61% 2.96%

## Segment Performance (2) Maintenance Leasing



- Segment profits: 20.4bn yen, up by 0.8bn yen YoY (+4%)
  - ✓ Increase in revenue in line with asset growth, despite the lower sales gains of used cars
- Segment assets: 782.5bn yen, up by 30.0bn yen YTD (+4%)
  - ✓ Increase in new auto leases





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## **Segment Performance (2)** Maintenance Leasing

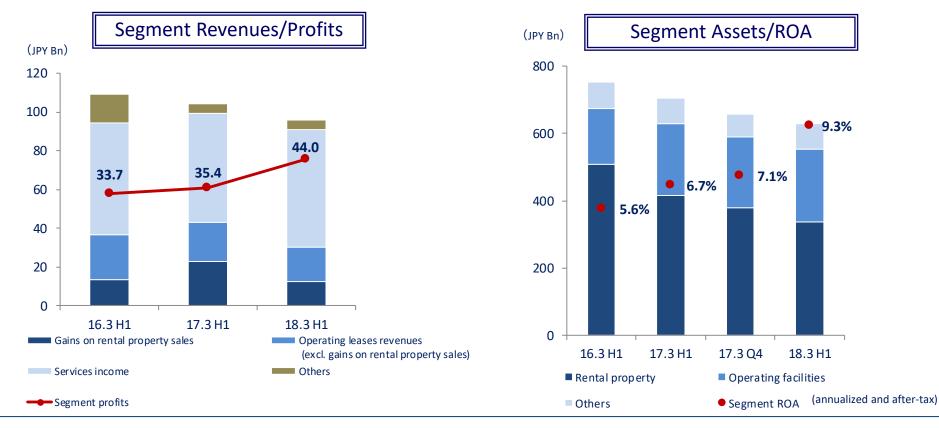


|                                       | FY16.3 | FY17.3 | 17.3 H1 | 18.3 H1 | Change (YoY) |
|---------------------------------------|--------|--------|---------|---------|--------------|
| Finance revenues                      | 12.1   | 13.0   | 6.4     | 7.0     | 110%         |
| Operating leases                      | 188.8  | 187.2  | 93.3    | 94.5    | 101%         |
| Services income                       | 66.8   | 66.3   | 33.3    | 33.7    | 101%         |
| Segment Revenues                      | 271.7  | 270.6  | 134.8   | 137.0   | 102%         |
| Segment Expenses                      | 228.7  | 230.8  | 115.2   | 116.4   | 101%         |
| Segment Profits                       | 42.9   | 39.8   | 19.7    | 20.4    | 104%         |
| Investment in Direct Financing Leases | 245.3  | 277.5  | 254.6   | 290.9   |              |
| Investment in Operating Leases        | 481.0  | 469.8  | 464.6   | 486.7   |              |
| Segment Assets                        | 731.3  | 752.5  | 724.2   | 782.5   |              |
| ROA                                   | 4.10%  | 3.66%  | 3.69%   | 3.64%   |              |

## Segment Performance (3) Real Estate

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- Segment profits: 44.0bn yen, up by 8.5bn yen YoY (+24%)
  - ✓ Realized gains from well-timed sales of real estate assets, solid contribution from facility operation business
- Segment assets: 628.9bn yen, down by 28.8bn yen YTD (▲4%)
  - $\checkmark\,$  Assets decreased due to the sales of rental properties



## **Segment Performance (3)** Real Estate

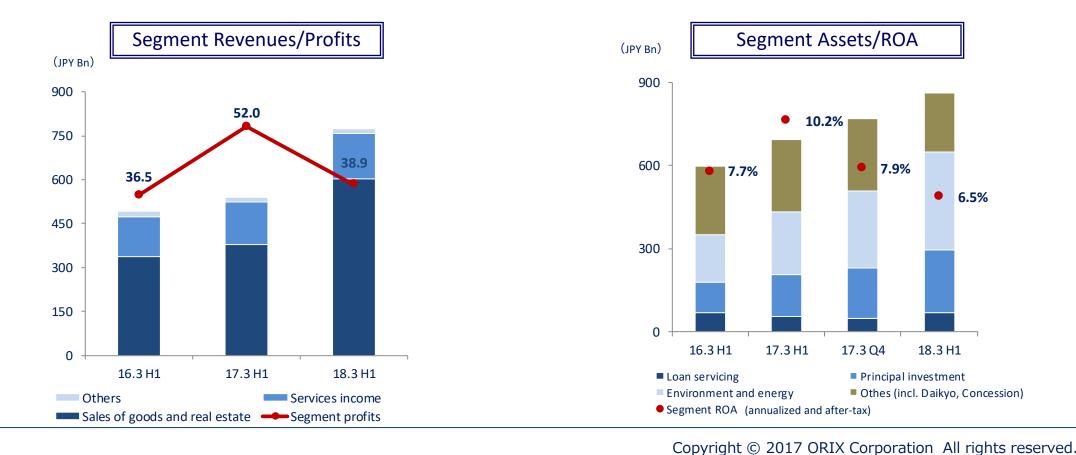


|   | FY16.3 | FY17.3 | 17.3 H1 | 18.3 H1 | Change (YoY) |
|---|--------|--------|---------|---------|--------------|
| Finance revenues                            | 6.7    | 2.3    | 0.8     | 1.0     | 119%         |
| Operating leases                            | 60.3   | 88.2   | 43.3    | 30.1    | 70%          |
| Gains on Rental Property Sales              | 16.1   | 49.7   | 23.0    | 12.6    | 55%          |
| Services income                             | 110.6  | 112.6  | 55.9    | 60.9    | 109%         |
| Sales of goods and real estate and others   | 13.9   | 9.0    | 4.1     | 3.8     | 93%          |
| Segment Revenues                            | 191.5  | 212.1  | 104.1   | 95.8    | 92%          |
| Segment Expenses                            | 154.6  | 143.1  | 70.1    | 72.8    | 104%         |
| Segment Profits                             | 42.9   | 72.8   | 35.4    | 44.0    | 124%         |
| Investment in Operating Leases              | 375.1  | 298.2  | 348.4   | 268.3   |              |
| Property under Facility Operations          | 177.5  | 185.0  | 179.9   | 190.7   |              |
| Advances for Investment in Operating Leases | 38.5   | 18.6   | 22.5    | 17.2    |              |
| Investment in Affiliates                    | 91.0   | 99.3   | 91.0    | 93.2    |              |
| Segment Assets                              | 739.6  | 657.7  | 705.1   | 628.9   |              |
| ROA   | 3.62%  | 7.12%  | 6.70%   | 9.34%   |              |

## Segment Performance (4) Investment and Operation



- Segment profits: 38.9bn yen, down by 13.1bn yen YoY (▲25%)
  - ✓ Profit from environment and energy business and concession business increased steadily, while the profit in PE investment decreased due to the absence of the large capital gain
- Segment assets: 863.6bn yen, up by 95.0bn yen YTD (+12%)
  - ✓ New investments in environment and energy business and domestic PE business



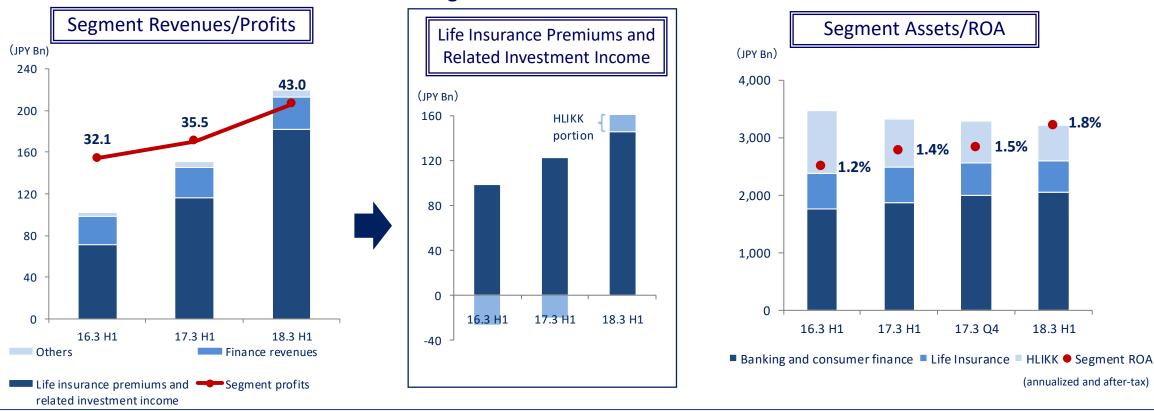
## Segment Performance (4) Investment and Operation



#### 18.3 H1 Change (YoY) FY16.3 FY17.3 17.3 H1 12.6 10.7 5.3 4.6 86% Finance revenues Gains on investment securities and dividends 6.2 10.3 13.0 4.4 70% Sales of goods and real estate 718.9 377.4 601.8 938.4 159% Services income 277.2 299.7 145.6 158.1 109% **Segment Revenues** 1,028.4 1,272.0 539.0 774.4 144% Segment Expenses 983.2 748.5 143% 1,224.3 522.1 Equity in Net Income of Affiliates and others 12.1 37.3 35.1 13.1 37% **Segment Profits** 57.2 85.0 52.0 38.9 75% Installment Loans 76.0 56.4 64.8 54.7 59.9 39.2 Investment in Securities 71.7 51.5 Property under Facility Operations 130.6 161.4 187.7 185.0 Inventories 98.0 112.8 113.0 125.4 Investment in Affiliates 108.2 71.5 65.3 144.3 **Segment Assets** 704.2 768.7 695.8 863.6 10.16% ROA 5.58% 7.88% 6.52%

## Segment Performance (5) Retail

- Segment profits: 43.0bn yen, up by 7.4bn yen YoY (+21%)
  - ✓ Finance revenue in banking business and Life insurance premiums increased
  - ✓ Profits of HLIKK also increased YoY
- Segment assets: 3,209.1bn yen, down by 82.5bn yen YTD (▲3%)
  - ✓ Assets decreased due to sales of bonds in OLI and run-off in HLIKK portfolio
  - ✓ Increased in installment loans in banking business

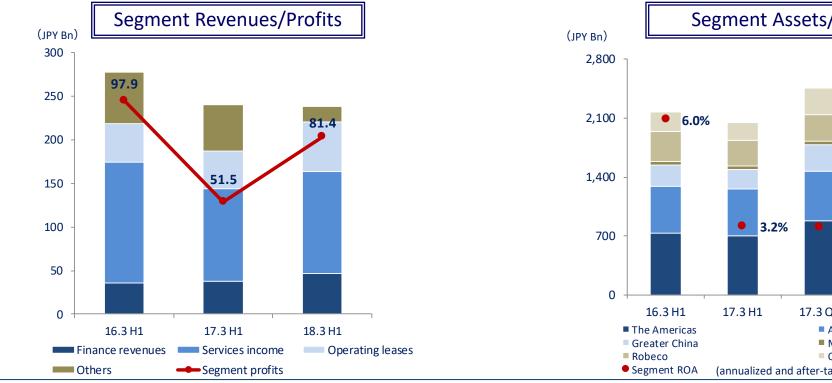


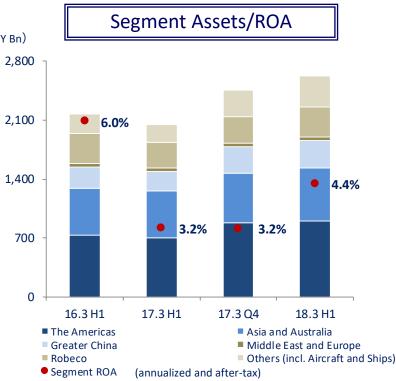
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|   | FY16.3  | FY17.3  | 17.3 H1 | 18.3 H1 | Change (YoY) |
|---|---------|---------|---------|---------|--------------|
| Finance revenues                                      | 55.3    | 59.2    | 28.9    | 30.9    | 107%         |
| Life insurance premiums and related investment income | 190.8   | 297.9   | 116.4   | 181.9   | 156%         |
| Services income and others                            | 8.2     | 11.6    | 5.8     | 6.7     | 117%         |
| Segment Revenues                                      | 254.3   | 368.7   | 151.1   | 219.5   | 145%         |
| Segment Expenses                                      | 203.3   | 295.8   | 115.6   | 176.6   | 153%         |
| Equity in Net Income of Affiliates and others         | 0.8     | 0.0     | 0.0     | -       | -            |
| Segment Profits                                       | 51.8    | 72.9    | 35.5    | 43.0    | 121%         |
| Installment Loans                                     | 1,496.4 | 1,718.7 | 1,609.1 | 1,796.2 |              |
| Investment in Securities                              | 1,893.6 | 1,509.2 | 1,645.2 | 1,350.3 |              |
| Segment Assets  | 3,462.8 | 3,291.6 | 3,325.4 | 3,209.1 |              |
| ROA   | 0.96%   | 1.47%   | 1.43%   | 1.81%   |              |

## **Segment Performance (6)** Overseas Business

- Segment profits: 81.4bn yen, up by 29.9bn yen YoY (+58%)
  - ✓ 4.1bn yen increased due to FX rate fluctuation
  - ✓ Profit growth in aircraft and ship-related business as well as Robeco and asset management business in Americas
- Segment assets: 2,630.5bn yen, up by 176.3bn yen YTD (+7%)
  - ✓ 50.5bn yen increased due to FX rate fluctuation
  - ✓ Assets of aircraft and ship-related business increased largely
  - ✓ New investments in Americas





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## Segment Performance (6) Overseas Business



|  | FY16.3  | FY17.3  | 17.3 H1 | 18.3 H1 | Change (YoY) |
|--|---------|---------|---------|---------|--------------|
| Finance revenues   | 75.0    | 81.3    | 37.9    | 46.6    | 123%         |
| Gain on investment securities and dividends                    | 16.1    | 13.3    | 5.6     | 11.3    | 202%         |
| Operating leases   | 92.0    | 88.5    | 43.5    | 57.3    | 132%         |
| Services income  | 250.1   | 216.7   | 105.9   | 117.0   | 111%         |
| Segment Revenues   | 526.0   | 458.9   | 240.6   | 238.6   | 99%          |
| Segment Expenses   | 452.2   | 386.8   | 197.1   | 180.5   | 92%          |
| Equity in Net Income of Affiliates and others                  | 69.0    | 40.2    | 8.0     | 23.3    | 291%         |
| Net Income Attributable to Redeemable Noncontrolling Interests | -7.8    | -2.3    | -3.5    | -2.0    | -            |
| Segment Profits  | 142.9   | 112.3   | 51.5    | 81.4    | 158%         |
| Investment in Direct Financing Leases                          | 351.0   | 357.7   | 311.4   | 374.7   |              |
| Installment Loans  | 407.9   | 457.4   | 358.5   | 539.6   |              |
| Investment in Operating Leases                                 | 375.4   | 420.2   | 325.1   | 457.8   |              |
| Investment in Securities                                       | 383.2   | 465.9   | 355.3   | 423.7   |              |
| Investment in Affiliates                                       | 305.7   | 332.2   | 276.7   | 338.8   |              |
| Segment Assets   | 2,284.7 | 2,454.2 | 2,051.5 | 2,630.5 |              |
| ROA  | 4.26%   | 3.24%   | 3.25%   | 4.37%   |              |



#### Overseas Business segment assets breakdown

| By Region              | 16.3    | 17.3    | 16.9    | 17.9    | Change<br>(YTD) |
|------------------------|---------|---------|---------|---------|-----------------|
| The Americas           | 787.2   | 879.3   | 703.0   | 896.2   | 102%            |
| Asia and Australia     | 592.3   | 593.6   | 551.1   | 638.6   | 108%            |
| Greater China          | 260.3   | 315.6   | 239.9   | 327.6   | 104%            |
| Middle East and Europe | 49.3    | 36.5    | 42.7    | 33.3    | 91%             |
| Robeco                 | 340.9   | 317.3   | 301.5   | 357.6   | 113%            |
| Aircraft and Ships     | 242.9   | 296.8   | 205.8   | 367.5   | 124%            |
| Others                 | 11.8    | 15.0    | 7.6     | 9.8     | 65%             |
| Total                  | 2,284.7 | 2,454.2 | 2,051.5 | 2,630.5 | 107%            |



# **Business Portfolio in Three Categories**

### **Business Portfolio in Three Categories**

|            |                                 | Financ                                    | ce            |  | Operati                                | ion                       |        |                    | Investment         | ;                           |
|------------|---------------------------------|---|---------------|--|--|---------------------------|--------|--------------------|--------------------|-----------------------------|
|            | Main Risk                       | Credit r                                  | isk           |  | Operation/Bus                          | siness risk               |        | Market risk        |                    |                             |
| Categories | Capital Requirement             | Low                                       |               |  | Medium-                                | High                      |        | High               |                    |                             |
|            |                                 |   |               |  |  |                           |        | 1                  |                    | 1                           |
|            |                                 | Japan                                     | Overseas      | Environment/<br>Infrastructure           | Financial<br>Services                  | Maintenance<br>Services   | Others | Fixed<br>Income    | Tangible<br>Assets | Equity                      |
|            | Corporate Financial<br>Services | Leasing, Loan, Fee<br>business            |               |  |  |                           | Үауоі  |                    |                    | New business<br>development |
|            | Maintenance<br>Leasing          |   |               |  |  | ORIX Auto,<br>ORIX Rentec |        |                    |                    |                             |
| <b>6</b>   | Real Estate                     |   |               | Facilities operation                     | REIT,<br>RE investment<br>advisory     |                           |        |                    | RE investment      |                             |
| Segments   | Investment and<br>Operation     |   |               | Environment and<br>energy,<br>Concession |  |                           |        | Loan<br>servicing  |                    | PE investment<br>Daikyo     |
|            | Retail                          | Banking,<br>Consumer finance,<br>Gurantee |               |  | Life insurance,<br>HLIKK               |                           |        |                    |                    |                             |
|            | Overseas Business               |   | Leasing, Loan |  | Asset<br>Management,<br>Houlihan Lokey |                           |        | Bond<br>investment | Aircraft, Ships    | PE investment               |



| The 3 categories          | Sub Categories             | FY16.3 | FY17.3 | 17.3 H1 | 18.3 H1 | Change<br>(YoY) |
|---------------------------|----------------------------|--------|--------|---------|---------|-----------------|
| Finance                   | Japan                      | 50.4   | 56.0   | 29.0    | 33.9    | 117%            |
|                           | Overseas                   | 32.3   | 41.4   | 18.1    | 15.2    | 84%             |
|                           | Subtotal                   | 82.6   | 97.3   | 47.1    | 49.1    | 104%            |
| Operation                 | Environment/Infrastructure | 21.8   | 37.0   | 16.6    | 20.2    | 122%            |
|                           | Financial Services         | 115.8  | 99.1   | 46.2    | 65.1    | 141%            |
|                           | (Hartford Life Insurance)  | -2.9   | 4.3    | -1.9    | 2.9     | -               |
|                           | Maintenance Services       | 42.9   | 39.8   | 19.7    | 20.4    | 104%            |
|                           | Others                     | 5.4    | 5.6    | 3.1     | 3.7     | 119%            |
|                           | Subtotal                   | 185.8  | 181.6  | 85.5    | 109.4   | 128%            |
| Investment                | Fixed Income               | 23.6   | 23.4   | 14.3    | 16.6    | 116%            |
|                           | Tangible assets            | 36.2   | 61.6   | 34.4    | 48.1    | 140%            |
|                           | Equity                     | 51.9   | 57.0   | 32.7    | 26.6    | 81%             |
|                           | Subtotal                   | 111.7  | 141.9  | 81.4    | 91.3    | 112%            |
| <b>Total Segment Prof</b> | its                        | 380.1  | 420.8  | 214.0   | 249.8   | 117%            |



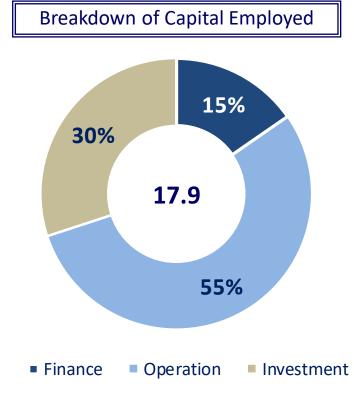
| The 3 categories   | Sub Categories             | 16.3    | 17.3    | 16.9    | 17.9    | Change<br>(YTD) |
|--------------------|----------------------------|---------|---------|---------|---------|-----------------|
| Finance            | Japan                      | 2,775.9 | 2,905.3 | 2,792.5 | 2,946.8 | 101%            |
|                    | Overseas                   | 868.3   | 901.3   | 801.0   | 971.1   | 108%            |
|                    | Subtotal                   | 3,644.2 | 3,806.6 | 3,593.6 | 3,917.8 | 103%            |
| Operation          | Environment/Infrastructure | 451.7   | 505.9   | 459.5   | 606.6   | 120%            |
|                    | Financial Services         | 2,143.7 | 1,855.8 | 1,942.8 | 1,757.7 | 95%             |
|                    | (Hartford Life Insurance)  | 957.2   | 739.6   | 847.3   | 615.1   | 83%             |
|                    | Maintenance Services       | 731.3   | 752.5   | 724.2   | 782.5   | 104%            |
|                    | Others                     | 104.6   | 102.7   | 103.6   | 101.7   | 99%             |
|                    | Subtotal                   | 3,431.4 | 3,216.9 | 3,230.1 | 3,248.5 | 101%            |
| Investment         | Fixed Income               | 523.8   | 529.1   | 436.7   | 500.4   | 95%             |
|                    | Tangible Assets            | 788.4   | 762.0   | 711.4   | 801.2   | 105%            |
|                    | Equity                     | 584.6   | 642.3   | 564.5   | 648.2   | 101%            |
|                    | Subtotal                   | 1,896.9 | 1,933.4 | 1,712.6 | 1,949.8 | 101%            |
| Total Segment Asse | ts                         | 8,972.4 | 8,956.9 | 8,536.2 | 9,116.2 | 102%            |

### **Usage of Shareholders' Equity**

- ✓ Employed capital ratio\* is controlled within the range meeting single A rating requirement
- ✓ Estimated employed capital ratio in FY18.3 is around 85%

| Employed Capital       | Ratio    |
|------------------------|----------|
|                        | (JPY Bn) |
|                        | 17.9     |
| Shareholders' Equity   | 2,610.7  |
| Employed               | 2,274.6  |
| Unemployed             | 336.2    |
| Employed Capital Ratio | 87.1%    |

\*ORIX calculation (Risk Capital/Shareholders' Equity)





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- Some of the financial information in these materials is unaudited.
- The Company believes that it will be considered a "passive foreign investment company" for United States Federal income tax purpose in the year to which these consolidated financial results relate and for the foreseeable future by reason of the composition of its assets and the nature of its income. A U.S. holder of the shares or ADSs of the Company is therefore subject to special rules generally intended to eliminate any benefits from the deferral of U.S. Federal income tax that a holder could derive from investing in a foreign corporation that does not distribute all of its earnings on a current basis. Investors should consult their tax advisors with respect to such rules, which are summarized in the Company's annual report.
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