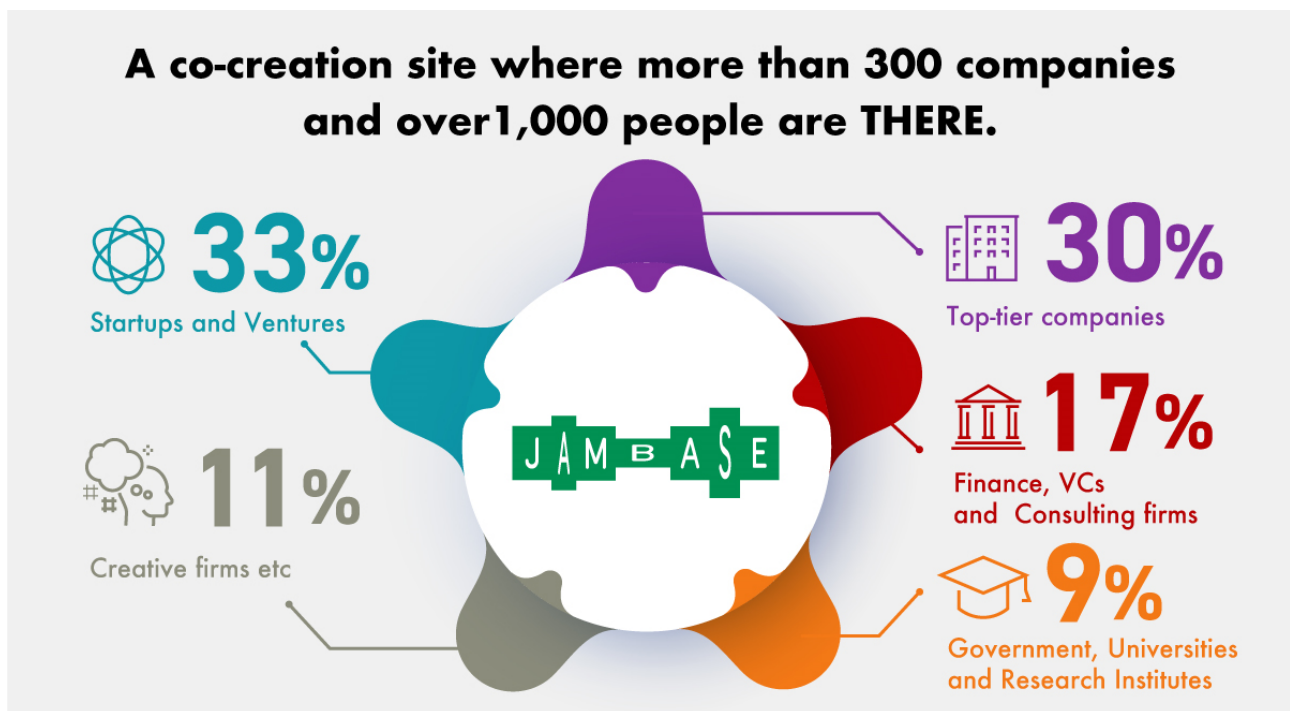




JAM BASE, a Hub for Co-Creation Where More than 300 Organizations/1,000 Individuals Are Present, Nears Its First Anniversary

TOKYO, Japan – July 30, 2025 – ORIX Real Estate Corporation (“ORIX Real Estate”) announced today that the innovation hub JAM BASE^{*1}, located in GRAND GREEN OSAKA (operated by the Co-Creation Generator), will mark its first anniversary on September 6, 2025.

JAM BASE is a core functional facility of GRAND GREEN OSAKA, which fosters ideas and innovation by bringing together diverse people and facilitating exchanges. In the approximately one year since its opening, more than 300 organizations and over 1,000 individuals, including startups and venture firms, large corporations, financial institutions and venture capital firms, government agencies, and universities, have participated, making it a site of daily activity and co-creation.



▲ Breakdown and proportion of JAM BASE participants (as of July 1, 2025)

At JAM BASE, monthly networking events called “JAMMING PARTY” are held for tenant partners and members. On September 16, 2025, a special edition of JAMMING PARTY and commemorative event titled “JAMMING FES 2025” will be held as part of the first-anniversary celebration of its opening, open to more than 300 organizations and over 1,000 individuals involved in JAM BASE. Planned programs include a collaboration with NewsPicks and the international institutional investor event, JAM EXPO. Some of the programs will be open to external participants. JAM BASE invites you to take part in this event that embodies the JAM BASE concept of “Vividly Jam-Packed, Harmoniously Mixed.”

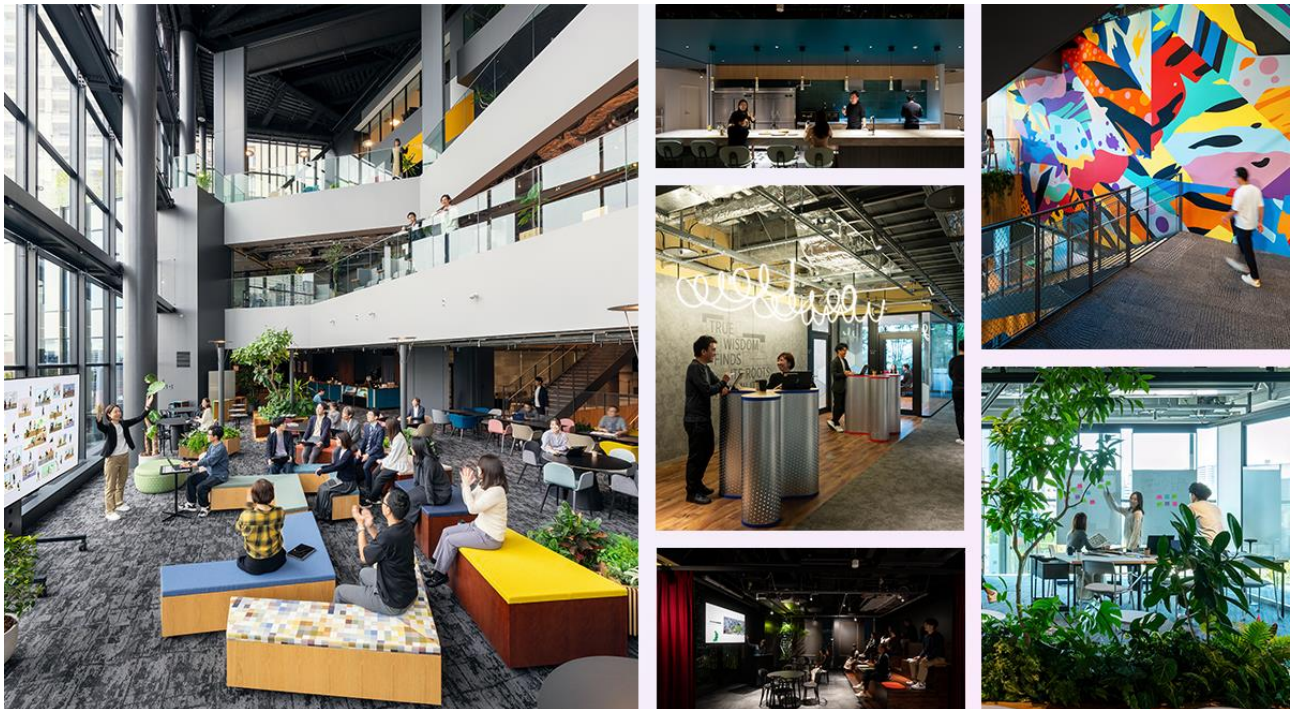
[^{*1} Core Function Facility of GRAND GREEN to be Named “JAM BASE” \(September 28, 2023\)](#)

■ **Over 300 Organizations Have Joined in One Year, Creating a Space Where Diverse Players Coexist**

JAM BASE was established as an innovation hub with the goal of becoming a gateway to Asia and the global community through collaboration among industry, government, and academia. Its defining feature is its diversity. It is designed to be a space that fosters serendipity^{*2} by bringing together a wide range of players from different business types and sectors in a shared environment, with the goal of cultivating the seeds of new co-creation that will lead to the next era.

In 2025, new tenant partners such as Sumitomo Mitsui Banking Corporation and National University Corporation Kobe University joined the hub. Currently, including general members, startups and venture-related companies account for approximately 33 percent, large corporations approximately 30 percent, financial institutions, venture capital firms, and consultancies approximately 17 percent, creative firms and others approximately 11 percent, and government, universities, and research institutions approximately 9 percent. This has resulted in the formation of a community of more than 300 organizations and over 1,000 individuals striving for transformation.

^{*2} The phenomenon of discovering unexpected value or fortunate outcomes from chance events.



▲ Inside the JAM BASE facility

Key Tenant Partners Joining in 2024 (Partial List)



Luup Inc.



Safie Inc.



SAKURA internet Inc.



JAFECO Group Co., Ltd.



The University of Osaka



Ritsumeikan University



Bascule Inc.



National Institute of Advanced
Industrial Science and Technology
(AIST)



Kansai Economic Federation

Key Tenant Partners Joining from 2025 Onward (Partial List)

- Startups
- Mico Inc.



Mico Inc. is a company transforming customer communication experiences through the use of AI. Founded in Osaka in 2017, it has since expanded its operations to five domestic and international locations. The company positions JAM BASE as the central hub of its global organization, aiming to enhance customer value by driving innovation through co-creation.

URL: <https://mico-inc.com/news/3470/>

- Integrated Health Science Co., Ltd.



We are a company that comprehensively and scientifically explores human health and lifestyle. At JAM BASE, we aim to create a dynamic innovation hub where experts, companies, and consumers connect to generate new value and groundbreaking technologies through measurement, development, and dialogue.

URL: <https://integhs.jp/>

- Tenchijin Inc.



Tenchijin Inc. is a space-tech startup certified by JAXA. By utilizing satellite data, we have addressed numerous societal challenges. With the establishment of our Osaka branch at JAM BASE as a new base of operations, we will accelerate business expansion in the Kansai region and continue contributing to the local community.

URL: <https://prtimes.jp/main/html/rd/p/000000167.000045963.html>

- Major Corporations

- Hankyu Hanshin Holdings, Inc. – Data Analytics Lab / Urban and Mobility Co-Creation Consortium



The Data Analytics Lab, which promotes customer data analysis and utilization across Hankyu Hanshin Holdings' various businesses, has relocated to JAM BASE. By leveraging accumulated data and knowledge, the lab will promote the co-creation of “new urban experiences” in coordination with mobility services.

URL: <https://www.hankyu-hanshin.co.jp/>

- Financial Institutions/Venture Capital

- Sumitomo Mitsui Banking Corporation



Established as a base to contribute to the development of the Kansai startup ecosystem and to generate startups and businesses that drive Japan's resurgence from the Kansai region. Its activities focus on two pillars: (1) supporting the establishment of startups and (2) promoting co-creation between startups and large enterprises.

URL: https://www.smbc.co.jp/news/pdf/j20250401_02.pdf

- SBI Holdings, Inc.



In collaboration with Osaka Prefecture and City, SBI Holdings has established the SBI FinTech Center OSAKA at JAM BASE as part of efforts to realize the Global Financial City Initiative. The center aims to promote fintech and Web3 technologies and services to the broader public and plans to hold events in cooperation with financial institutions and support organizations based in Osaka.

URL: https://www.sbigroup.co.jp/news/pr/2025/0326_15335.html

- Senshu Ikeda Capital Co., Ltd.



池田泉州キャピタル

As a member of the Senshu Ikeda Holdings Group, we collaborate with governmental bodies, private companies, and support organizations to provide hands-on support to startups that help societal challenges in Osaka and the broader Kansai region. At JAM BASE, we aim to become a trusted local venture capital firm that industry players turn to first for consultation.

URL: <https://www.si-cap.jp/>

- Universities and Research Institutions

- National University Corporation Kobe University



Two programs from the Graduate School of Science, Technology and Innovation at Kobe University have come together to establish an integrated innovation hub at JAM BASE. Through research and development as well as social implementation aimed at solving healthcare-related issues, we will co-create the future of health sciences.

URL: <http://www.stin.kobe-u.ac.jp>

■ First Anniversary Event JAMMING FES 2025 to Be Held! Celebrating the First Year and Looking Ahead



JAM BASE hosts monthly networking events called “JAMMING PARTY” for its tenant partners and members. As part of the first anniversary celebration, a special edition of JAMMING PARTY and commemorative event, JAMMING FES 2025, will be held on Tuesday, September 16, with participation from more than 300 organizations and over 1,000 individuals. Embodying JAM BASE’s concept of “Vividly Jam-Packed, Harmoniously Mixed,” this event will bring together a wide range of participants for meaningful exchange. Some programs will be open to external participants. Please take this opportunity to visit JAM BASE.

<Scheduled Programs for JAMMING FES 2025 (as of July 2025)>

- Special Edition of JAMMING PARTY

Overview: A large-scale networking event welcoming over **300 organizations/1,000** individuals affiliated with JAM BASE. This special edition will offer a space for participants to meet more peers than usual and foster new connections.

- NewsPicks × JAM BASE Collaboration: “JAM BASE Vibes ~One Question, One Answer with the Makers of the Future~”

Overview: To commemorate JAM BASE’s first anniversary, this collaboration with NewsPicks features one-on-one Q&A interviews highlighting the sources of inspiration and real-world challenges taken on by executives and key members from JAM BASE’s tenant partners. The project aims to promote interaction and co-creation both within and beyond JAM BASE.

- Special Session for JAM EXPO [Open to External Participants]

Overview: JAM EXPO is a meetup event that connects startups, large enterprises, **venture capital firms**, government bodies, and other diverse players, inspired by the momentum of Expo 2025 Osaka, Kansai. This special edition will include sessions featuring major institutional investors from Japan and abroad, who will discuss topics such as IPOs and other relevant themes.

- Identity Academy Special Program: Professional Talk Session [Open to External Participants]

Overview: Identity Academy, a decision-making school founded by a former Goldman Sachs executive, made its Kansai debut at JAM BASE in July. Typically a completely closed lecture format, the academy will hold a special talk session in honor of JAM BASE’s first anniversary. The session, featuring Safie Inc. CEO Ryuhei Sadoshima, will explore the theme “Going Global from Kansai.”

* Details on events and registration will be posted on the official JAM BASE website as they become available. Please check for updates.

■ Looking Ahead and a Message to Prospective Members

JAM BASE will continue to accelerate co-creation that arises precisely because diverse players are present in the same physical space. With the upcoming first anniversary as a passing milestone, JAM BASE aims to further expand its network and become a starting point for generating innovation from Osaka and the Kansai region to the world.

■ About JAM BASE



JAM BASE is a core functional facility within GRAND GREEN OSAKA which fosters ideas and innovation by bringing together diverse people and facilitating exchanges. It supports companies, universities and research institutions, startups, and venture capital firms in shaping new ideas together and taking on the challenge of real-world

implementation and business development.

Official Website: <https://umekita.com/jambase/>

Contact Information:

Investor Relations and Sustainability Department

ORIX Corporation

Tel: +81-3-3435-3121

About ORIX Group:

ORIX Group (ORIX Corporation TSE: 8591; NYSE: IX) was established in 1964 and has grown from its roots in leasing in Japan to become a global, diverse, and unique corporate group. Today, it is active around the world in financing and investment, life insurance, banking, asset management, real estate, concession, environment and energy, automobile-related services, industrial/ICT equipment, ships and aircraft. Since expanding outside of Japan in 1971, ORIX Group has grown its business globally and now operates in around 30 countries and regions across the world with approximately 34,000 people. ORIX Group unites globally around its Purpose: “Finding Paths. Making Impact.” combining diverse expertise and innovative thinking to help our world develop in a sustainable way.

For more details, please visit our website: <https://www.orix.co.jp/grp/en/>

(As of March 31, 2025)

Caution Concerning Forward Looking Statements:

These documents may contain forward-looking statements about expected future events and financial results that involve risks and uncertainties. Such statements are based on our current expectations and are subject to uncertainties and risks that could cause actual results that differ materially from those described in the forward-looking statements. Factors that could cause such a difference include, but are not limited to, those described under “Risk Factors” in the Company’s annual report on Form 20-F filed with the United States Securities and Exchange Commission and under “(4) Risk Factors” of the “1. Summary of Consolidated Financial Results” of the “Consolidated Financial Results April 1, 2024 – March 31, 2025” furnished on Form 6-K.