



2025 New Year's Message from COO Hidetake Takahashi

TOKYO, Japan - January 6, 2025 - ORIX Corporation ("ORIX") today released a summary of the New Year's message delivered by Hidetake Takahashi, Member of the Board of Directors, Representative Executive Officer, President and COO to ORIX Group employees:

Happy New Year. It is a great pleasure to greet you all as ORIX's new President and COO, which I became on January 1. I will spare no effort to fulfill my duties in this new position and I hope for all your support.

Last year was one of uncertainty, with geopolitical risks including the Russia-Ukraine and the Israeli-Palestinian conflicts, continuing tensions between the United States and China, increased natural disaster risks in Japan and around the world, and inflation and exchange rate volatility in the economy. Donald Trump won the US presidential election held last November, and with the second Trump administration scheduled to begin later this month, it is unclear what kind of impact it will have not only on the United States but also on the wider world. This year, we need to continue to closely monitor the political and economic situation around the world.

Under these circumstances, while the environment in which ORIX operates varies among 10 business segments, the Group has maintained strong performance, supported by increased inbound visitors and foreign direct investment into Japan. We will continue to make efforts to achieve our target of net income of 390 billion yen for the current fiscal year.

We can achieve our Purpose of "Finding Paths. Making Impact." by providing essential solutions to some of the issues facing the world now and into the future. I believe that there will be many business opportunities that will be created not only within each segment but also between segments in the future, so we will try to transcend the boundaries of segments and regions and "combine innovative thinking and diverse expertise to find pathways to impact in a world of change," as outlined in our Purpose.

Looking ahead to the future, I would like to continue to create the type of exciting work that I have experienced along my journey with ORIX and will continue to champion our culture and its positive outlook, while also providing an environment in which each of you can work with purpose and enthusiasm and the company helps its people realize their goals.

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About ORIX Group:

ORIX Group (ORIX Corporation TSE: 8591; NYSE: IX) was established in 1964 and has grown from its roots in leasing in Japan to become a global, diverse, and unique corporate group. Today, it is active around the world in financing and investment, life insurance, banking, asset management, real estate, concession, environment and energy, automobile-related services, industrial/ICT equipment, ships and aircraft. Since expanding outside of Japan in 1971, ORIX Group has grown its business globally and now operates in around 30 countries and regions across the world with approximately 34,000 people. ORIX Group unites globally around its Purpose: “Finding Paths. Making Impact.” combining diverse expertise and innovative thinking to help our world develop in a sustainable way.

For more details, please visit our website: <https://www.orix.co.jp/grp/en/>

(As of September 30, 2024)

Caution Concerning Forward Looking Statements:

These documents may contain forward-looking statements about expected future events and financial results that involve risks and uncertainties. Such statements are based on our current expectations and are subject to uncertainties and risks that could cause actual results that differ materially from those described in the forward-looking statements. Factors that could cause such a difference include, but are not limited to, those described under “Risk Factors” in the Company’s annual report on Form 20-F filed with the United States Securities and Exchange Commission and under “(4) Risk Factors” of the “1. Summary of Consolidated Financial Results” of the “Consolidated Financial Results April 1, 2023 – March 31, 2024” furnished on Form 6-K.