

## **Editorial Policy**

In addition to financial information, ORIX Integrated Report 2016 contains other important information on subjects such as ESG (environment, society and governance). This report is intended to help our diverse stakeholders including shareholders and investors to understand ORIX's sustainable growth from a multifaceted perspective. We hope this report provides valuable insight into ORIX's fundamental belief in contributing to the economy and society through its business activities as well as its strategies for continuing to create value over the medium and long term.

#### Corporate Philosophy

ORIX is constantly anticipating market needs and working to contribute to society by developing leading financial services on a global scale and striving to offer innovative products that create new value for customers.

## Management Policy

- 1. ORIX strives to meet the diverse needs of its customers and to deepen trust by constantly providing superior services.
- 2. ORIX aims to strengthen its base of operations and achieve sustained growth by integrating its resources to promote synergies amongst different units.
- 3. ORIX makes efforts to develop a corporate culture that shares a sense of fulfillment and pride by developing personnel resources through corporate programs and promoting professional development.
- 4. ORIX aims to attain stable medium- and long-term growth in shareholder value by implementing these initiatives.

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**ORIX** by the Numbers A Message from the CEO



#### **ORIX Value Creation**

- Five Concepts of Value Creation
  - Global Expansion
    - Five Concepts
      - Astute • Organic
- Focused • Diverse
- Synergistic
- Our Five Concepts Senior Chairman



## **Management Strategies Explained**

- ORIX's Business Portfolio
- ORIX from a Balance Sheet Perspective
  - CEO Inoue on Strategy
  - A Message from the CFO



## **Corporate Governance**

- Management Team
- Corporate Governance at ORIX
- Comments from the Outside Directors





## **Creating Value through Our Businesses**

- Corporate Financial Services
- Maintenance Leasing Real Estate
- Investment and Operation
- Retail
- Overseas Business



Sustainability **Financial Section About ORIX** 



## Creativity

Develop the flexibility and foresight to constantly take actions that are creative and innovative.

## Integration

Enhance ORIX Group strength by actively exchanging knowledge, ideas, and experiences.

At ORIX, we have defined "EC21" which clarifies "ORIX's Corporate Vision" as "an Excellent Company in the 21st Century."



https://www.orix.co.jp/grp/en/ company/philosophy/ec21/

## **Participation in the United Nations Global Compact**

ORIX became a participant in the United Nations

**Global Compact in July** 2014. We support the ten principles in the four fields of human rights, labor, the environment and anticorruption, and we are promoting initiatives in each of these fields.

